Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 9889 May 28, 2021

To our shareholders:

Seiji Higashiue Representative Director and President JBCC Holdings Inc. Nissay Aroma Square, 5-37-1, Kamata, Ota-ku, Tokyo

# Notice of the 57th Annual General Meeting of Shareholders

We are happy to announce that the 57th Annual General Meeting of Shareholders of JBCC Holdings Inc. (the "Company") will be held as indicated below.

From the viewpoint of preventing the spread of the novel coronavirus disease (COVID-19), we would like you to exercise your voting rights in writing or via the internet in advance of this General Meeting of Shareholders as much as possible, and to refrain from coming to the venue on the day of the meeting. Please review the attached Reference Documents for General Meeting of Shareholders, and exercise your voting rights by 5:30 p.m. on Thursday, June 17, 2021 (JST).

1. Date and Time:	Friday, June 18, 2021, <u>at 9:30 a.m. (JST)</u>
	(Reception will open at 9:00 a.m.)
	*Please mind the time of the event.
2. Venue:	Conference room at JBCC Holdings Inc.
	15th floor, Nissay Aroma Square, 5-37-1, Kamata, Ota-ku, Tokyo

# 3. Purpose of the Meeting

# Matters to be reported:

- 1. The Business Report and the Consolidated Financial Statements for the 57th fiscal year (from April 1, 2020 to March 31, 2021), and the results of audits of the Consolidated Financial Statements by the Financial Auditor and the Audit and Supervisory Committee
- 2. The Non-consolidated Financial Statements for the 57th fiscal year (from April 1, 2020 to March 31, 2021) **Matters to be resolved:** 
  - Proposal No. 1 Election of 8 Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

Proposal No. 2 Election of Financial Auditor

#### (Notes)

- 1. If you attend the meeting in person on the day, please kindly submit the enclosed voting form at the reception desk. Please be aware that non-shareholders such as proxy and people accompanying shareholders may not attend the General Meeting of Shareholders.
- 2. The meeting will be carried out in light clothing with no neckties ("Cool Biz") on the day. We ask that you also attend the meeting dressed in light clothing.
- 3. Among the documents to be provided to this notice, the items (1) to (5) below are posted on the Company's website (https://www.jbcchd.co.jp/ir/library/meeting/) as "Information on the Internet Disclosure Regarding the 'Notice of the 57th Annual General Meeting of Shareholders'" pursuant to laws and regulations and to Article 15 of the Company's Articles of Incorporation, and are accordingly not included in the documents attached to this notice.
  - (1) From the Business Report: "System to Ensure Properness of Operations"
  - (2) From the Consolidated Financial Statements: "Consolidated Statement of Changes in Equity"
  - (3) From the Consolidated Financial Statements: "Notes to the Consolidated Financial Statements"
  - (4) From the Non-consolidated Financial Statements: "Statement of Changes in Equity"
  - (5) From the Non-consolidated Financial Statements: "Notes to the Non-consolidated Financial Statements"

Accordingly, the Business Reports, the Consolidated Financial Statements and the Non-consolidated Financial Statements attached to this notice are only part of the Business Reports, the Consolidated Financial Statements and the Non-consolidated Financial Statements audited by the Financial Auditor and the Audit and Supervisory Committee to prepare a financial audit report or an audit report, respectively.

4. In the event that the Reference Documents for the General Meeting of Shareholders, the Business Report, the Consolidated Financial Statements and the Non-consolidated Financial Statements are revised, these will be posted on our website (https://www.jbcchd.co.jp/ir/library/meeting/).

### **Reference Documents for General Meeting of Shareholders**

#### **Proposals and Reference Information**

Proposal No. 1 Election of 8 Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

The terms of office of all 7 Directors (excluding Directors who are Audit and Supervisory Committee Members; applicable to the rest of this proposal) will expire at the conclusion of this annual general meeting of shareholders. In that regard, the Company proposes the election of 8 Directors, increasing the number of Directors by one to enhance the management system.

Candidate No.	Name	Position in the Company	Responsibility	Candidate attributes
1	Seiji Higashiue	Representative Director and President	Supervisor of the Group Representative Director and President of JBCC Corporation	Reelection
2	Yoshiaki Mitsuboshi	Director	In charge of Service Representative Director and President of JB Service Corporation	Reelection
3	Yasutoki Takahashi	Director	In charge of Financial Affairs Representative Director and President of C&C Business Service Corporation	Reelection
4	Masami Yoshimatsu	Director	In charge of JB Software Representative Director and President of JB Advanced Technology Corporation	Reelection
5	Shinpei Yabushita	_	In charge of Solutions Director and Vice President of JBCC Corporation	New election
6	Yoshitaka Uchida	_	In charge of SI/Security/ITS Director and Managing Executive Officer of JBCC Corporation	New election
7	Kiyoshi Ido	Outside Director	_	Reelection Outside Independent
8	Mari Sagiya	_	_	New election Outside Independent Female

The candidates for Director are as follows:

Note: Reelection: candidate for Director to be reelected, New election: candidate for Director to be newly elected, Outside: candidate for outside Director, Independent: independent officer registered with the securities exchange

Candidate No.	Name (Date of birth)		Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company			
		Apr. 1982	Joined IBM Japan, Ltd.			
		Jan. 2006	Executive Officer in charge of Finance			
			Business			
	Saiii Hiaashiya	Jan. 2007	Managing Executive Officer in charge of			
	Seiji Higashiue		Finance Business			
	(February 4, 1958)	Oct. 2007	Senior Managing Executive Officer in charge of Finance Business			
	Reelection	Jan. 2009	Director and Senior Managing Executive			
			Officer in charge of Sales			
	[Tenure as Director]	July 2010	Director and Senior Managing Executive	77,200		
	9 years		Officer in charge of System Quality, Global			
	[Attendance at Board of		Technology Services Business			
	Directors meetings]	Feb. 2012	Joined the Company, Advisor			
	100% (11/11)	Apr. 2012	Representative Director and President of JBCC			
	10070 (11/11)		Corporation (current position)			
1		June 2012	Representative Director of the Company			
		Apr. 2019	Representative Director and President (current			
			position)			
	[Reasons for nomination as candidate for Director]					
			Company, he has promoted the reform of the busine			
		entire Group under his strong leadership, and made a huge contribution to the achievement of the goals of the Medium-				
			npany judges that he can continue to contribute to the			
	growth and the improvement of the corporate value of the Group by strengthening profitability through further					
	concentration on high value-added solutions through the implementation of the new Medium-Term Business Plan, "HARMONIZE 2023," which aims to further strengthen the Group's earnings base and achieve sustainable growth, and					
	nominated him for another term as a candidate for Director.					
	[To our shareholders]					
	Against a backdrop of accelerating movement toward digital transformation (DX), we were able to finish the final year					
	of our Medium-Term Business Plan, "Transform2020," with significant growth in our focus areas of cloud computing,					
	security, and ultra-high-speed development. Based on our achievements to date, we have formulated a new Medium-					
	Term Business Plan, "HARMO	NIZE 2023," and	d will further reform our business structure to provid	e value-creating		
	services centered on high-value	added solutions				

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned
	Yoshiaki Mitsuboshi (November 9, 1960)	Apr. 1983 Apr. 2011 Apr. 2012	Joined the Company Director, Senior Executive Officer, and General Manager of Medical Solution Division of Japan Business Computer Corporation Director, Managing Executive Office	
	Reelection		supervising SI & Service, and General Manager of Medical Solution Division of JBCC Corporation	
	[Tenure as Director] 4 years	Apr. 2013	Director and Managing Executive Officer supervising SI & Service	37,800
	[Attendance at Board of Directors meetings]	Jan. 2015	Director and Managing Executive Officer in charge of SI & Service	
2	100% (11/11)	Apr. 2016 Apr. 2016	Director (current position) Representative Director and President of JB Service Corporation (current position)	
	[Reasons for nomination as cand	June 2017	Director of the Company (current position)	
	As Representative Director and Group's business performance b and expanding the stock business corporate value of the Group and "HARMONIZE 2023," by prom another term as candidate for Di [To our shareholders] This fiscal year marks the start of of Service, I would like to make with the SDGs by increasing add In addition, with an eye on socio	President of JB y expanding the s. The Company d building of a s toting the securi rector. of the three-year contributions in ded value with a sty in the wake of	Service Corporation, he has contributed to the impro- service business, developing new service businesse y judges that he can continue to contribute to the imp table revenue base under the new Medium-Term Bu ty business and expanding new service areas, and no period of the new Medium-Term Business Plan. As mproving business performance and also contribution a focus on security, cloud computing, and ultra-high- of COVID-19, we will continue to develop infrastruct an adopt a new way of working (Style J).	s including security, provement of the siness Plan, ominated him for a director in charge ns to society in line speed development.

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned
	Yasutoki Takahashi (January 15, 1964)	Apr. 1984 Apr. 2007 Apr. 2009 Apr. 2010	Joined the Company Executive Officer in charge of Accounting and Finance of C&C Business Service Corporation Administrative Officer in charge of Accounting of the Company Executive Officer in charge of Accounting and	
	Reelection [Tenure as Director] 4 years	Apr. 2015 Apr. 2017	Finance of C&C Business Service Corporation Senior Executive Officer in charge of Accounting and Finance Director and Senior Executive Officer in charge	14,300
3	[Attendance at Board of Directors meetings] 100% (11/11)	Apr. 2017 June 2017	of Accounting and Finance Executive Officer in charge of Finance of the Company Director and Executive Officer in charge of	
3		Apr. 2020	Finance (current position) Representative Director and President of C&C Business Service Corporation (current position)	
	<ul> <li>[Reasons for nomination as candidate for Director]</li> <li>He has a high level of expertise and a proven track record in finance and accounting, and has contributed to the formulation and execution of financial strategies as a director in charge of finance of the Group, as well as achieving results in the DX (Digital Transformation) of business processes. The Company judges that he can continue to contribute to the improvement of management efficiency and transparency by utilizing his abundant experience and expertise, and nominated him for another term as candidate for Director.</li> <li>[To our shareholders]</li> <li>I will be aggressively involved in our core business and growth investment by fostering thorough risk management and foresight so that it is possible to respond swiftly to management issues surrounding the company.</li> <li>At the same time, I will pursue efficiency through the promotion of DX in staff work and work to reduce fixed costs in</li> </ul>			

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned
	Masami Yoshimatsu (January 3, 1965)	Apr. 1987 Jan. 2008 Jan. 2010 July 2011 Jan. 2012	Joined IBM Japan, Ltd. General Manager of Storage Division, System Products Business In charge of Sales Development, Cloud Computing Business Administrative Officer in charge of Business Operations, ibm.com Business Administrative Officer and General Manager of GTS Division, Inside Sales Business (ibm.com	owned
	Reelection [Tenure as Director]	Jan. 2013	Business) Joined JBCC Corporation, Administrative Officer and General Manager of Business Development Division	11,000
	3 years	Apr. 2014	Executive Officer and General Manager of Platform Solution Division	11,000
	[Attendance at Board of Directors meetings]	Apr. 2016	Senior Executive Officer and General Manager of Platform Solution Division	
4	100% (11/11)	Apr. 2017	Director and Managing Executive Officer in charge of Solution Business	
		June 2018 Apr. 2019 Apr. 2020	Director of the Company Director in charge of Corporate Planning Representative Director and President of JB Advanced Technology Corporation (current position)	
	[Reasons for nomination as can	Apr. 2021	Director of the Company (current position)	
	He has been working on the tran of the Medium-Term Business I growth of this business. The Co value of the Group and stabiliza Software under the new Mediur candidate for Director. [To our shareholders] I will continue to be in charge of the provision of new technologic digital transformation together w	nsformation of the Plan, "Transform mpany judges the tion of the mana n-Term Business of JB Advanced T es and solutions with employees	he business model of JB Software, which is one of the business model of JB Software, which is one of the h2020," and has achieved results in setting the found hat he can continue to contribute to the improvement base by realizing business transformation at setting that base by realizing business transformation at setting the setting the construction of the setting that the construction of the setting that the construction of the setting the setting the setting the construction of the setting t	ation for the future of the corporate ad growth of JB or another term as a de Group. Through blems and realizing

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned		
	Shinpei Yabushita	Apr. 1985 July 2008	Joined IBM Japan, Ltd. Executive Officer in charge of Enterprise Systems, System Products Business			
	(September 11, 1962) New election	July 2010	Systems, System Floadets Business Senior Managing Executive Officer in charge of System Products Business			
	[Tenure as Director]	Apr. 2014	Director, Senior Executive Officer, and General Manager of Enterprise Business Division	10,900		
	_	Feb. 2018	Senior Managing Executive Officer and General Manager of Financial Business Unit 2,			
	[Attendance at Board of Directors meetings]	May 2020	Industry Business Division Joined JBCC Corporation, Director, Vice			
5	_		President, in charge of Solution Business (current position)			
	at JBCC Corporation, the core co judges that he can contribute to t	record in the I ompany of the ( further leverage	T industry and has led the cloud, healthcare, and IT p Group, as a director in charge of the Solution Busines his experience and track record to strongly promote	ss. The Company the growth of the		
	cloud business, which is a key focus area in the new Medium-Term Business Plan, "HARMONIZE 2023," and contribute to the improvement of the corporate value of the Group, and nominated him as a new candidate for Director. [To our shareholders] I will make the most of my 36 years of experience in the IT industry, including at my previous job, and do my utmost to realize the success of customers and enhance the corporate value of the JB Group. I will always strive to deliver the JB					
			an easy-to-understand manner from the customer's			
	Yoshitaka Uchida	Jan. 1986	Joined the Company			
	(March 1, 1965)	Jan. 2015	Executive Officer and General Manager of IT Services Division, JBCC Corporation			
	New election	Apr. 2016	Senior Executive Officer and General Manager of IT Services Division			
	[Tenure as Director] —	Apr. 2017	Director and Senior Executive Officer in charge of IT Services Business	17,23		
	[Attendance at Board of	Apr. 2018	Director and Managing Executive Officer in charge of IT Services Business			
	Directors meetings]	Jan. 2021	Director and Managing Executive Officer in charge of Service Business (current position)			
6	[Reasons for nomination as candidate for Director] At JBCC Corporation, a core company of the Group, he has led and achieved results in the security and IT					
	infrastructure construction businesses as a director in charge of the IT service business, and in January of this year, he also took charge of the system integration (SI) business as a director in charge of the service business and promoted the transformation of the business structure. The Company judges that he can contribute to the improvement of the Group's					
	corporate value by promoting the growth of the ultra-high-speed development and security businesses under the Medium-Term Business Plan, "HARMONIZE 2023," by leveraging his experience and achievements, and nominated him as a new candidate for Director.					
	[To our shareholders]					
	For many years, I have been engaged in building optimal IT infrastructure environments and providing security services to customers. Based on this experience, I will continue to provide IT environments that customers can use comfortably, focusing on security services and system development (SI) business, which is the focus of the Group, and do my utmost					

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, icant concurrent positions outside the Company	Number of the Company's shares owned
7	Kiyoshi Ido (November 23, 1955) Reelection Outside Independent [Tenure as outside Director] 3 years [Attendance at Board of Directors meetings] 100% (11/11)	Apr. 1978 June 2002 July 2002 Apr. 2007 Apr. 2009 Apr. 2010 Oct. 2011 June 2013 July 2013 June 2016 June 2017 June 2018 Apr. 2020	<ul> <li>Joined The Yasuda Fire and Marine Insurance</li> <li>Co., Ltd.</li> <li>Representative Director and President of The</li> <li>Yasuda Fire System Development Co., Ltd.</li> <li>Representative Director and President of</li> <li>Sompo Japan System Solution Inc.</li> <li>Executive Officer of Sompo Japan Insurance</li> <li>Inc.</li> <li>Director, Managing Executive Officer of</li> <li>Sompo Japan Himawari Life Insurance Inc.</li> <li>Director, Senior Managing Executive Officer</li> <li>Director, Senior Managing Executive Officer of</li> <li>NKSJ Himawari Life Insurance, Inc.</li> <li>Senior Managing Executive Officer of JAPAN</li> <li>POST INSURANCE Co., Ltd.</li> <li>Director and Deputy President Representative</li> <li>Executive Officer of JAPAN POST</li> <li>INSURANCE Co., Ltd.</li> <li>Director and Deputy Chairman of JAPAN</li> <li>POST INSURANCE SYSTEM SOLUTIONS</li> <li>Co., LTD.</li> <li>Outside Director of the Company (current position)</li> <li>Representative Director and Chief</li> <li>Development Officer of JAPAN POST</li> <li>INSURANCE SYSTEM SOLUTIONS Co., LTD.</li> <li>Representative Director and President of</li> </ul>	
	Based on his abundant experience providing advice on managemen meetings. The Company expects Directors by providing appropria him for another term as a candid [To our shareholders] The dramatic growth of our hum goals set forth in the previous M "HARMONIZE 2023," our Med The key to moving forward with and increase their sensitivity to r	e and wide rang t and appropriat that he can con te advice and st ate for outside I an resources, w edium-Term Busin the transformat isk, and I will u and fulfill my re	JAPAN POST INSURANCE SYSTEM SOLUTIONS Co., LTD. (current position) Director and expected role, etc.] ge of knowledge as a manager of an IT-related comp te opinions on business execution of the Group at Be tribute to the further enhancement of the effectivene upervision based on his experience, insight and abili Director. ho were the driving force behind the achievement of usiness Plan, "Transform2020," gives us great hope to ness Plan for the next three years. tion of our business structure is to further develop of se my three years of experience as an outside Direct oble from the perspective of ensuring management tra-	oard of Directors ess of the Board of ity and nominated f the management for the realization of ur human resources tor to provide

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's share: owned		
		Apr. 1985	Joined IBM Japan, Ltd.	o whee		
		July 2005	Executive Officer in charge of General			
	Mari Sagiya	<i>buly</i> 2005	Business			
	(November 16, 1962)	July 2007	Executive Officer in charge of Corporate			
	(November 10, 1902)	July 2007	Planning, Marketing and Communications			
	New election	Jan. 2011	Executive Officer in charge of			
	Outside	Jan. 2011	Communications, Media and Utilities			
		L-1 2014				
	Independent Female	July 2014	Managing Executive Officer in charge of			
	remare		Strategy Marketing and Communications, SAP			
	[Tenure as outside Director]	1 2016	Japan Co., Ltd.			
	[Tenure as outside Director]	Jan. 2016	Managing Executive Officer and Chief			
	_		Marketing Officer, salesforce.com Co., Ltd.			
	[Attendance at Board of	June 2019	Outside Director, Mizuho Leasing Company,			
	Directors meetings]		Limited (current position)			
8	Directors meetings]		Outside Director, KOKUSAI PULP&PAPER			
	_		CO., LTD. (current position)			
		Mar. 2020	Outside Director, MonotaRO Co., Ltd. (current			
			position)			
	-		Director and expected role, etc.]			
	-	-	as a management executive of several IT-related com			
			has broad insight into diversity promotion and work			
			sustainable growth and enhancement of the corporat			
		erspectives on t	he management of the Group, and nominated her as	a new candidate fo		
	outside Director.					
		[To our shareholders]				
	I have been in the IT industry for 34 years and have been mainly involved in sales, solutions and marketing. In the					
	midst of a drastically changing social environment and growing interest in DX as a management issue, I believe that					
	there are new opportunities to eff	fectively suppo	rt small and midsize companies because the JB Grou	p has undergone a		
	there are new opportunities to eff transformation. I am determined	fectively support to support the r	rt small and midsize companies because the JB Grou management team to achieve further sound business	p has undergone a		
	there are new opportunities to eff transformation. I am determined corporate value, and I look forwa	fectively support to support the r ard to working	rt small and midsize companies because the JB Grou management team to achieve further sound business with our stakeholders.	p has undergone a		
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	there are new opportunities to eff transformation. I am determined corporate value, and I look forwa There is no special interest betwo Candidates for Outside Director At the conclusion of this meeting	fectively support to support the r ard to working y een any of the o g, Kiyoshi Ido's	rt small and midsize companies because the JB Grou management team to achieve further sound business with our stakeholders. candidates for Director and the Company. s tenure as outside Director of the Company will hav	p has undergone a growth and increa		
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situations. If Ms. Sagiya is elected, the Company intends to submit notification of her appointment as an independent officer.

5. Conclusion of a directors and officers liability insurance agreement

The Company has entered into a directors and officers liability insurance agreement with an insurance company as stipulated in Article 430-3, paragraph (1) of the Companies Act, and the agreement is designed to cover damages incurred as a result of claims for compensation for damages arising from the performance of the insureds' duties. All the candidates for Director are included as insured in the insurance agreement.

The insurance agreement is scheduled to be renewed with the same terms and conditions at the next renewal.

6. Major reorganization in the Group In April 2006, Japan Business Computer Corporation changed its trade name to JBCC Holdings Inc. following the shift to a pure holding company structure, and Japan Business Computer Corporation was established as a new operating company.

In April 2012, JB Enterprise Solutions Corporation absorbed and merged with Japan Business Computer Corporation and took over part of the business of JB Service Corporation through an absorption-type company split with JB Service Corporation. Accordingly, JB Enterprise Solutions Corporation changed its trade name to JBCC Corporation.

## Proposal No. 2 Election of Financial Auditor

PricewaterhouseCoopers Aarata LLC, the Financial Auditor of the Company, will retire from office at the conclusion of this General Meeting of Shareholders due to the expiration of its term of office. Therefore, the Company requests approval of the appointment of KPMG AZSA LLC as the new Financial Auditor in accordance with the decision of the Audit and Supervisory Committee.

The Audit and Supervisory Committee has selected KPMG AZSA LLC as a candidate for Financial Auditor because, in consideration of the number of years the current Financial Auditor has been auditing the Company, the change of Financial Auditor will enable the Company to expect auditing from a new perspective. In addition, the independence, expertise and quality control system of KPMG AZSA LLC have been reviewed in accordance with the guidelines for the selection of Financial Auditor established by the Audit and Supervisory Committee and judged to be appropriate.

			(As of March 31, 2021)	
Name	KPMG AZSA LLC			
Office address	Principal office	1-2, Tsukudo-cho, Shinjuku	u-ku, Tokyo	
	Other offices	Sapporo, Sendai, Hokuriku Kyoto, Osaka, Kobe, Hiros	ı, Kitakanto, Yokohama, Nagoya, shima, and Fukuoka	
	Certified public acco	ountants	3,102	
	Certified public acco	ountant examination passers	988	
Number of staff	Audit support staff		1,219	
	Other staff		746	
	Total		6,055	
History	July 1969	Asahi & Co. established		
	July 1985	Asahi Shinwa & Co. establ	lished	
	Oat 1002	Merged with Inoue Saito E	iwa Audit Corporation (established	
	Oct. 1993	in April 1978), name chang	iged to Asahi & Co.	
	I 2004	Merged with AZSA & Co. (established in February 2003),		
	Jan. 2004	name changed to KPMG AZSA & Co.		
	July 2010	Became a limited liability a name to KPMG AZSA LLC	audit corporation and changed its	

The candidate for the Financial Auditor is as follows.